



DEVELOPMENT STUDIES ASSOCIATION

BUSINESS PLAN

1 February 2006 – 31 January 2007

Draft DSA Business Plan Feb 1st 2006-Jan 31st 2007
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1. Introduction

This is the first year of my tenure as President of the DSA and this document sets out the plans we have for our activities during 2006. One of the most wonderful aspects of the DSA is the character of the DSA Council - and it is proving a great pleasure to work with such thoughtful, committed and supportive members, who are all extremely busy academics and professionals, yet give their time for robustly collegial meetings to guide the DSA. This plan owes a lot to all of them.

The key points which I would like to highlight are the initiatives we are taking in relation to membership support and expansion, raising the profile of development studies, and improving the quality of development studies research. Having more to offer members, gaining attention for development issues and strengthening our research all demands resources, and therefore we will be seeking funding from DFID in a Memorandum of Understanding, for a programme of events over the coming three years. Details of this will be posted on the website.

Membership:

Council would like to consider an expansion of our membership to include institutional members from developing countries, and we will be looking at the implications of this at the June Council meeting, and at a proposal for how this might work at the AGM. We hope that joint membership of the DSA will facilitate research and other partnerships between UK-based and developing-country institutions, and build long term linkages which may form the basis for capacity building in the latter.

We also would like to offer more to student members in order to ease their passage into development studies work and careers and with this in mind we will be developing an area of the re-vamped website which deals with getting experience, careers advice and networking. We will also be submitting a proposal to the ESRC for funding for an annual research student workshop, over 3 years, which focuses on methodological rigour and on 'academic life skills'. This is in addition to the ongoing work with research students which Andy Sumner and Joe Assan undertake.

Profile:

The annual conference this year will be on November 11 at the University of Reading, hosted by the Business School and the School of Agriculture, Policy and Development, on the theme of 'The Private Sector, Poverty Reduction and International Development'.

There will also be a one day conference in Dublin at the Centre for Development Studies at University College Dublin where the future of development studies in Ireland will be discussed and the Minister for Irish Aid and Mary Sutton of the Irish Aid Advisory Board will speak.

The DSA has also successfully put a case for benchmarking developing studies teaching to the Quality Assurance Agency for Higher Education, and been invited to produce a benchmark statement and a working group will be convened to carry this forward over the coming year. The group is mindful of the danger of narrowing and ossifying development studies teaching by benchmarking it, but winning subject recognition for the field offers potential benefits.

We are also working on active participation in EADI in order to sustain and build on our reputation in Europe.

Absolutely key in all this is our website and we will be seeing this re-designed over the coming year so that it is informative and helpful. We get a large number of visitors to the site as we are well linked to other key development sites, and these visitors are an important audience for the DSA.

A great deal of profile-raising work is done by Frances Hill who is tireless in her networking and represents the DSA in many places where we have felt her title did not do justice to her standing and responsibilities in the DSA and so we plan to change her title from Administrator to Executive Director.

Quality:

In the feedback from the panel assessing the proposals to the new DFID/ESRC research fund, methodological weakness was commented upon, and (along with the rest of UK social science) we are facing up to the need to raise the quality of our research through greater care with methods, evidence and arguments. The DSA, as a subject association, has an important role to play in this and so we plan to implement more stringent procedures in conference paper selection and the conduct of workshops and other events. We also plan to amend the constitution of the DSA to make specific mention of this objective. Finally, we are looking for additional publication partnerships in which the quality agenda is absolutely central.

Last but not least, the Research Assessment Exercise will take final shape this year, and the DSA is poised to engage in consultations and discussions about additional panel members, the character of excellence in development studies and provide support to the development studies sub-panel in what will be the first time our field has truly experienced the peer-review which is supposed to lie at the heart of the RAE.

Cecile Jackson
President
February 2006

2. Activities

2.1 DSA Centres / Institutions

The DSA Council is committed to discussion and action on issues of importance to DSA Institutional Members (e.g. the Research Assessment Exercise, benchmarking, relations with DFID and ESRC), and mandates individual Council Members to lead on specific issues. Plans for 2006 relating to such issues are detailed below. The DSA also, following decisions of Council and of the Institutional Members, aims to provide a more general forum for Institutional Members, particularly academic and research organisations (“Development Studies Centres”) to discuss these issues, and mandates a Council Member to keep a watching brief on this process.

Following a short meeting of Development Studies Centres during the DSA 2005 Annual Conference, it is planned that during 2006 there should be:

- A one-day business meeting for Development Studies Centres in London in April, provisionally scheduled for April 13th at ODI, covering a number of issues and to which a suitably senior person from DFID will be invited. It is hoped that this will re-establish a pattern of annual spring meetings of Development Studies Centres
- An electronic consultation to allow Development Studies Centres to make comments on process and management issues relating to DFID-funded research,
- Discussions with DFID on appropriate channels and timing for Development Studies Centres to present their views on the content of future DFID-funded research.

The Council member with responsibility for Institutional Members is Professor John Morton

2.2 DSA Study Groups

- In 2006/7 the intention is that the DSA Study Groups will be reviewed according to criteria based on the level of activities achieved, and with the possibility that a new institutional structure could be proposed to the 2006 AGM following discussion within the Council.
- Study Groups will continue to be required to produce an annual plan of activities, and to provide an annual report of activities for the purposes of council planning and financial allocation. In addition it is intended to work towards asking Study Groups to produce more detailed rolling plans of activities (as with EADI groups).
- The DSA Budget will continue to contribute up to £400 per annum to each of the recognised Study Groups conditional upon production of the annual plans and reports and up to £1000 in exceptional circumstances (see SG guidelines)
- It is intended to explore setting up an e-journal for SGs.

The Council member with responsibility for Study Groups is Dr Andrew Sumner

2.3 Journal of International Development

The Journal of International Development's Editorial team has provided the following in consultation with the publishers (John Wiley):

Business objectives for 2006

- Finalise the contractual and financial changes between DSA/Wiley/JID editors
- Renew the editorial advisory board, including a wider spectrum of international members, with revised terms of reference to engage the EAB more in JID processes
- Revitalise the management board, with revised terms of reference
- Promote policy arenas and special issues that enhance both the journal's niche in development debates and its citations and impact
- Refer JID to ISI for reconsideration
- Change the CERES rating
- Revise paper submission procedures (including further exploration of electronic submission by Wiley)
- Enhance the marketing of the journal, including by: providing information for the DSA web-site; linking to the BOND network; increasing Wiley representation at conferences (particularly to promote JID in the United States); carrying out targeted publicity around particular thematic issues
- Further increase the readership and institutional subscriptions
- Review the style and format of JID in preparation for re-branding in 2007.

Projected policy arenas and special issues in 2006:

18:1	Terrorism and Development (Beall and Putzel) (PA)
18:2	General issue
18:3	Commercialisation, Inequality and Transition in Health Care (Kovalev and Mackintosh) (PA)
18:4	50 years of Development Economics (Sumner and Tribe) (SI)
18:5	General issue
18:6	DSA Conference Issue: Connecting People and Places (Caddell et al) (SI)
18:7	NGOs within International Systems (Opoku-Mensah and Lewis) (PA)
18:8	Engineering and Development (Crow and Robbins) (PA)

Projected and possible issues/policy arenas for 2007 include:

- Measuring exclusion and inequality (Eyben and Moncrieffe) (pending)
- Ethics of Environmental Development (SI) (to be based on combined DSA study groups' workshop in March 2006)
- Tourism and Development (PA) (to be based on revised/worked up papers from the DSA Tourism Study Group, presented at the DSA conference 2005)

DSA Review of its relationship with the JID

In addition to these business and publication plans which have been produced by the JID itself, the DSA Council set up a Task Force to consider the future relationship between the DSA and the JID in the light of a number of criticisms of the journal which had been made to members of Council over a number of years.

After several consultations in the September-November period with the JID editors and with Wiley managers, the Task Force presented Wiley with (1) a list of what the DSA expects of the journal it lends its name to, (2) a summary of how the DSA members can support that

vision, and (3) some tangible changes the DSA would like to see to the current three-way arrangements between JID, Wiley and the DSA.

The Task Force, and the DSA Council, has not been satisfied with the response from Wiley and the DSA will therefore be inviting other publishers to tender for a DSA Journal with negotiations taking place throughout 2006. Pending a new arrangement with another publisher, the DSA and Wiley will continue with the JID as the official DSA Journal according to the established arrangements until after the completion of the 2008 Research Assessment Exercise.

The Council member with responsibility for issues relating to the JID is Dr Hazel Johnson. The Council Member who chairs the Task Force on the future relationship between the DSA and the JID is Professor Lawrence Haddad.

2.4 DSA Annual Conferences

a) DSA Conference 2006

The DSA Conference 2006 will be a one day event being held at the University of Reading, hosted by The Business School and the School of Agriculture, Policy and Development. The theme is "The Private Sector, Poverty Reduction and International Development" and the date set is Saturday 11th November. The DFID is providing significant financial support for the event in a similar way to the 2004 Conference in London and this is being negotiated between the University of Reading and DFID. The DSA will be responsible for the majority of logistical arrangements with an on-campus liaison person. Full details will be available on the DSA website and will be regularly updated.

Abstracts are to be refereed in advance of the Conference in order to work towards an enhancement of the quality of papers presented during the parallel sessions. The DSA's new online payment and registration facility will be used for this conference.

Council members responsible for the conference are Chris Phillips and Frances Hill. Conference administration is being handled at The Business School by Jessica Demichel.

b) DSA Conference 2007

The Institute for Development Studies at the University of Sussex has proposed that the DSA's 2007 three-day Annual Conference will be on the theme of the interfaces of science and social science. Provisionally, the working title is along the lines of "Making Science Work for Poverty Reduction". Melissa Leach will chair an IDS task force for the Conference and will consult with study groups to develop a provisional agenda around how science and technology is used in health, agriculture, climate change, industrial innovation, knowledge mobilisation and disaster prevention. Issues will include the following: How are investment and research priorities determined? How is inclusion built into innovation systems? How is widespread access to technology enhanced? How is poverty reduction generated and assessed? How is risk assessed and by whom? How is regulation determined and enforced? and How can science and the social sciences be incentivised to work together more effectively to reduce poverty?

A request for funding support has been submitted to DFID under the terms of the proposed Memorandum of Understanding between the DSA and the DFID which is referred to under the financial sections of this Business Plan.

The Council member responsible for the 2007 Conference is currently Lawrence Haddad, and Melissa Leach will join the Council in the Autumn of 2006

2.5 Research Students' Study Group

The intention is that the Research Students' Study Group will undertake the following in the year 2006/7:

- A 1-2 day event in May/June 2006 with some funding support (still to be agreed) from the DSA following the unsuccessful request for continuation of ESRC funding for this activity.
- To submit to the ESRC RDI a proposal in March 2006 for three years funding for a research workshop in new format focusing on thematic issues including not only (i) high quality methodological rigour training (data-mining vs data analysis; subjectivity-objectivity, etc), but also (ii) 'academic life skills' including the communication/ dissemination of research and user engagement strategies, national and international networking and policy communities, and the ethics of development research.

The Council member responsible for the Research Students' Study Group is Dr Joseph Assan.

2.6 DSA in Ireland

A joint one day event will be held in April 2006 at the Centre for Development Studies at University College Dublin with the collaboration of the Overseas Development Institute, the DSA and the Institute for Development Studies at the University of Sussex. The Minister for Irish Aid and Mary Sutton, Director of the Irish Aid Advisory Board are to speak. Discussions will involve consideration of the future of Development Studies in Ireland as well as to share experiences on the research / policy & practice interfaces.

The Council member responsible for activities in Ireland is Vincent Durac

2.7 Benchmarking Development Studies

The Quality Assurance Agency for Higher Education has now requested the DSA to produce a draft Benchmark Statement for the teaching of Development Studies in the University sector. This follows two submissions from the DSA suggesting this course of action.

The DSA's Benchmarking Working Group consists of Mike Tribe (convenor – Bradford and DSA), James Copestake (Bath), Rajat Ganguly (UEA), Andrew Sumner (London South Bank), Peter Taylor (IDS Sussex), Alan Thomas (Swansea).

The Council member responsible for benchmarking is Mike Tribe

2.8 Quality in Development Studies Activities

One key role of a subject association is to sustain and improve the quality of research and teaching in that field of study. We believe that this is particularly important to an interdisciplinary field which is still working for full subject recognition, and which has made important steps forward recently, particularly with the establishment of the development studies sub-panel for RAE2008. We would like to initiate discussion about changes in order

to strengthen the ways in which we uphold and improve quality, and which might also serve to concentrate some of the rather fragmented foci within the DSA.

The Council members responsible for quality issues are Sam Jackson and Mike Tribe

3. External Relations

3.1 Department for International Development (DFID)

At the suggestion of the DFID the DSA has prepared a draft Memorandum of Understanding relating to a set of agreed DSA activities for which the DFID will provide funding support over a three year period starting in 2006. At the time of preparing this Business Plan the negotiations towards this MoU are at an early stage, with the expectation that they will firm up over a period of months.

A regular but brief monthly report will be provided from the DFID for inclusion in the DSA Bulletin.

The Council member responsible for relations with the DFID is Tracy Tasker

3.2 Economic and Social Research Council (ESRC)

The DSA aims to work towards maintaining and enhancing the position of Development Studies within the activities of the ESRC. Activities include negotiations with the ESRC regarding research funding policy and procedures, particularly relating to the joint DFID / ESRC programme of responsive research funding, and jointly arranged meetings such as the consultation exercise on African Development held in London towards the end of 2005.

The Council members responsible for relations with the ESRC are Ruth Pearson, Allister McGregor and Ros Rouse

3.3 Higher Education Funding Council (HEFCE – HEAs and CETLs)

Discussions and meetings held during 2005 alerted the DSA to the HEFCE funded Subject Centres and Centres of Excellence in Teaching and Learning (CETLs) and the possibility of further funding of these. There is currently neither a Subject Centre nor a CETL with a development focus. The 'closest' subject Centre is Geography, Environment and Earth Sciences (GEES) based at University of Plymouth headed up by Professor Brian Chalkley and he is the contact person for development related issues within the Higher Education Academy, through which funding is channelled.

The DSA will monitor the evolving situation on the prospects for funding being available for the establishment of a development-oriented CETL or similar body and pass on information to HE institutions interested in applying to establish such a centre.

The Council member with responsibility for this is Frances Hill

3.4 Research Assessment Exercise (RAE)

Having been successful in arguing for the establishment of a separate Development sub-panel for the 2008 RAE the DSA will continue to monitor the progress of the sub-panel's activities and will convey this information to the membership. It is anticipated that this process may involve the convening of consultative meetings such as that held at the 2005 DSA Annual Conference.

The Council members responsible for issues relating to the RAE include Barbara Harris-White, Ruth Pearson and Allister McGregor

3.5 Relations with Non-governmental Organisations

The DSA and BOND will continue to maintain their relationship as well as working with other NGO groups and assisting individual NGOs network, set up events to disseminate their work and engage with the academic community.

Work will continue building links between BOND Working Groups and DSA Study Groups with particular reference to the Conflict and Human Security Group and the newly formed Conflict and Development Group in BOND.

A meeting between BOND's new Membership and Communications Manager (Dominic Haslam) and Frances Hill to discuss the relationship between study groups and working groups, as well as further collaboration. The joint event in 2005 was a great success and we should perhaps consider a similar event every other year.

Council members responsible for relations with NGOs are Tom Allen and Frances Hill

3.6 European Association of Development Training and Research Institutes (EADI)

The new President of EADI is Prof. Jean-Luc Maurer, former director of the graduate institute of development studies (IUED) in Geneva. Desmond McNeill has accepted to be one of the EADI vice-presidents. Kenneth King is also a vice-president and he chairs the sub-committee on Education and Training.

The Task Group on Accreditation (which relates to "publications" and to "development studies") is chaired by Professor Michel Carton, the new Director of IUED, and his co-chair is Filip Reyntjens; other members are Hans Opschoor (former director of ISS), and Nadaragah Shanmugaratnam.

The next three EADI Summer Schools will be held in Bilbao, Cork and Pavia.

The EADI Directors' Meeting which draws together directors of development and area studies centres across Europe will be held in IDS Sussex – the dates which have been proposed are 2-3 November 2006.

New Working Groups. The Multi-dimensional Poverty group was formally agreed to by the Executive. A new Working Group on Asia-Europe has been proposed by the IUED.

DevTrain is the name for the part of the EADI website which carries information on development studies training opportunities. Any institutional member of EADI can submit material there, as with the DSA website. According to Susanne Itter, who is responsible for DevTrain, there is much more scope for institutional members of EADI to make use of this

free facility. Institutional members of EADI are warmly encouraged to contact Susanne Itter at: itter@eadi.org

All Executive Members of EADI have been encouraged to explore the possibility of holding a joint meeting in their own country, with their development studies association or comparator body.

The Council member responsible for relations with EADI is Kenneth King (he will be in China for most of the year from 1st March 2006).

3.7 British Council

Jack Eldon, the British Council representative on the DSA Council has been exploring ways in which to widen areas of mutual support and collaboration between the BC and DSA. Areas under discussion include support for:

- The hard copy Study Development guide: The DSA has been working on a hard copy Study Development guide with NGOMedia and a further £18,000 is required to complete the guide.
- The one year free student trial: The free student trial is time consuming to manage and the DSA required additional sponsorship to support this aspect of the DSA's work.
- The electronic DSA course guide.

It is unlikely that the British Council will be able to offer financial support to the DSA, the official reason being that the BC does not finance other groups' activities. The British Council's website Education UK (see link) <http://www.educationuk.org/> is a worldwide service that does provide links through to many universities providing development studies courses. Universities pay a fee to be included on this web site and promote their prospectuses.

The British Council will be able to provide additional support by promoting the electronic version of the DSA guide, and ways to do this are currently being explored. The most likely options involve advertising and links from UK and in-country BC websites through to the Guide. It would be useful to provide an electronic copy of the Guide to the British Council so that any technicalities can be assessed. Jack will be the contact person for this.

The British Council is managing the new Chevening short courses on behalf of the FCO. This is a new FCO Fellowship Stream, and is guided by FCO strategic priorities. It involves specially commissioned short courses (up to 3 months) for small groups (12-15) of senior members of government rather than post graduates. Courses are not taught, but involve policy dialogue with peers. Participating Fellows are nominated, and participating institutions are nominated through a carefully managed closed tender process. The Fellowship Stream has been in operation for one full year. Jack Eldon will be able to direct specific questions to the appropriate department in the BC.

The HE Links programme is funded by DFID. For the last 25 years HE Links have aimed to promote collaboration between HE institutions in the UK and developing countries. A HE Link is a partnership between at least two higher education institutions (one in the UK - one overseas) working to address DFID's objectives of reducing poverty and promoting sustainable development; developing the human capital and skills in participating countries; enhancing the research, teaching and training capacity of the overseas partner institution and promoting relevant research.

The current HE Links programme is due to end in March 2006 and is currently funding only continuing activity. Following an evaluation of the HE Links programme last year, Hilary Benn announced that DFID will invest up to £3 million a year in a new Development Partnerships in Higher Education programme (DEPHE), which will run from spring 2006 for a seven year period, with a review after five years.

The Council member responsible for relations with the British Council is Jack Eldon

3.8 Widening the Development Studies Constituency

During 2005 significant steps were taken to broaden the reach of the DSA with some success. During 2006 we aim to extend this reach further through a series of events designed to attract different constituencies involved with development. The 2006 Conference is one such event, bringing in the Private Sector. Another event under discussion is a joint one day Conference with the Local Government International Alliance. Discussions on the latter are still ongoing.

A proposal has been submitted to DFID for a series of events over a three year period, to form a Memorandum of Understanding.

Work will continue in establishing contacts with other networks and planning innovative events for 2007/8 and 2008/9.

Council Members responsible for these activities are Julius Court and Frances Hill.

4. Membership, Finance and Administration

4.1 Membership and Subscriptions

Membership continues to rise and the membership is becoming more diverse. The DSA Council has agreed to continue indefinitely the policy of offering one year's free membership to students. This continues to work well and a publicity drive at the beginning of the academic year brings in significant numbers. Conversion to Concessionary membership is rising and with the increase in events planned, this should see further increases.

Individual and Concessionary membership subscription rates have not risen for several years and the Council has agreed to increase Individual Membership subscriptions to £30 per annum and Concessionary to £15 per annum with effect from February 1st 2006 for those who are not paying by Standing Order. Those who are paying by Standing Order will be asked to change to the new rate for their subsequent years' membership during 2006.

Institutional membership fees remain the same, including the lower rate for smaller departments and NGOs.

During 2006/7 we will have completed the establishment of arrangements for the acceptance of Credit Card payments for all DSA activities, and this facility will also be available online. This will save considerable time in handling subscription renewals and will make it easier for people to renew and/or join the DSA and to pay for other DSA activities.

A new form of membership card will be introduced which is integral to the membership letter. It is hoped that this will streamline the process and enable us to computerise the whole membership process. This will save a considerable amount of administrative time.

The Membership Secretary is Elisabeth Wilson, with administrative support from Frances Hill.

4.2 Financial Management

The Council has approved the establishment of a DSA “institutional” credit card for the use of Frances Hill in order to enable her to keep personal and DSA finances separate. The account will be paid off in entirety on a monthly basis through a direct debit arrangement.

The Accountants have said that they wish to restructure the way the book-keeping is done which will come into practice for February 1st 2006.

If the Memorandum of Understanding with the DFID comes into force this will significantly increase financial activity which has been accounted for within the Administration costs in the proposal.

The DSA Treasurer is Elisabeth Wilson with administrative support from Frances Hill.

4.3 Publicity – Marketing

The DSA has established a substantial list of contacts in order to publicise DSA activities. This list covers academic institutions, NGOs, parliamentarians, policy makers, consultants and the media. The DSA has also built up considerable links with other networks and through a process of reciprocity, events and activities are publicised through these as well.

The DSA now has a generic design for flyers to publicise events.

Label sales continue to go well and the charge for sets of labels will be increased in order to bring them into line with charges levied by other associations which provide this service.

A new DSA promotional brochure will be designed and printed with more detailed information on the DSA, its aims, objectives benefits, events, study groups etc and with a tear off membership form.

Marketing will be managed by Frances Hill, supported by Tim Shaw.

4.4 DSA Website and Communications

The current DSA website is stylistically and technically out of date. Currently the site is part HTML and part PHP based. We will be looking into ways in which the databases can be amalgamated and used to produce automatic membership renewals, to ‘switch off’ those institutional members who have not renewed or paid a month after their renewal should have been due etc. Currently these all have to be done manually and this is now unviable with so many more members.

Quotations will be sought for two separate exercises – a) to update the stylistic appearance of the website, and b) to update the technical characteristics of the website so that it can be used more effectively for the management of the association.

The DSA Bulletin is taking on a new face and will be available in PDF format during the year. Circulation continues to expand and contributions from members come in regularly. Non-members also contribute and there is a small charge for this. The aim of the bulletin is to

provide information on events, publications, resources and opportunities of interest to members as well as the wider development community. It is available to non-members as well as members.

Website maintenance and management and the production and distribution of the Bulletin is the responsibility of Frances Hill.

4.5 Media Relations

Relations with the media have gained momentum throughout 2005. The DSA now has a list of journalists interested in development issues and personal contacts have been built up with correspondents in the BBC, Channel 4 news etc. The joint event with the ESRC 'Africa after 2005: From Promises to Policy' attracted significant media attention, with a number of journalists attending for the whole day.

Media relations will be managed by Frances Hill. She will be supported by Tim Shaw, Ros Rouse and Julius Court.

4.6 Administration

The increased level of DSA activity and the increased membership has led to a considerably higher burden on the administration. A high priority is finding ways of saving time, such as through modifications to the website.

Since Frances Hill took over as the DSA Administrator in 2004 the level and character of DSA activities has changed considerably, with the Administrator now taking many more initiatives than previously, taking more responsibility, and being more pro-active. With this in mind the Council has agreed that, with effect from 1st February 2006 the title of Frances Hill's post should be changed to "Executive Director", and retrospective approval of this will be sought at the 2006 AGM.

DSA Administration is contracted to Findings Research, the principal partner of which is Frances Hill.

5. Budget 2006/7

DSA Business Plan Budget 06-07

INCOME				EXPENDITURE	
Item			Total £	Item	£
Membership	Unit rate	No of units			
Concessionary	15	85	1275	Study Groups	4000
Individual	30	550	16500		
Institutional				Constituency Building	1000
<i>Basic Membership</i>	150	12	1800		
<i>Basic/one guide - lower rate</i>	100	15	1500	Findings Research Administration fee	25500
<i>With one Guide</i>	250	18	4500	Findings Research Conference fee	5000
<i>With both Guides - lower</i>	125	5	625		
<i>With both Guides</i>	300	31	9300	Conference 2006 Travel	750
				Website maintenance	1000
Sub total membership			35500	Database Reconstruction*	5000
				Website appearance updating	500
Conference 2006:				Stationery / Mail	1500
Publishers			5000		
For administration			10750	Consultation/Centres meetings	500
Conference sub-total			15750		
				Council Expenses	1200
JID Royalties			1500		
				Marketing, Publicity & Event attendance	2500
Label sales			2000		
				Affiliations & Membership	350
Website Advertising			500		
				Auditing of accounts	500
Bank interest			1000		
				Contingency	1000
				Student Research Methods Workshop	2500
TOTAL PROJECTED INCOME			56250	TOTAL PROJECTED EXPENDITURE	52800
Surplus/Deficit			3450		

FH 27th February 2006

6. Appendix: Council Members and Contact Addresses

Professor Cecile (Sam) Jackson President	School of Development Studies University of East Anglia Norwich NR4 7TJ Email: cecile.jackson@uea.ac.uk Tel: 01603 593 379
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Elisabeth Wilson Treasurer	Institute for Development Policy and Management University of Manchester Harold Hankins Building, Precinct Centre Oxford Road Manchester M13 9QH Email: Elisabeth.wilson@man.ac.uk Tel: 0161 275 7443
Frances Hill Executive Director	POB 108 Bideford Devon EX39 6HH Email: admin@devstud.org.uk Tel: 01288 331360 Website: www.devstud.org.uk
Tom Allen	BOND Regent's Wharf, 8 All Saints Road London N1 9RL Email: tallen@bond.org.uk Tel: 0207 837 8344
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